

Societal Transformation

From Risk Management to Collapse of Societies

Prof. Dr. Juergen Weichselgartner

HWR Berlin, Department of Police and Security Management

Disaster Risk Management Training
Saxion University of Applied Sciences
12 February 2025



Hochschule für
Wirtschaft und Recht Berlin
Berlin School of Economics and Law

Outline

- ▶ **Introduction: megatrends and societal transformation**
- ▶ **Exercise: localizing and combining**
- ▶ **Collapse of society: two approaches**
- ▶ **Risk management: fields of action**
- ▶ **Synthesis and further reading**



What are current global change processes?

- Climate change
- Land-use change, land degradation and desertification
- Loss of biodiversity
- Ocean acidification
- ...
- Demographic changes
- Urbanisation
- Energy demand
- Technological developments
- ...

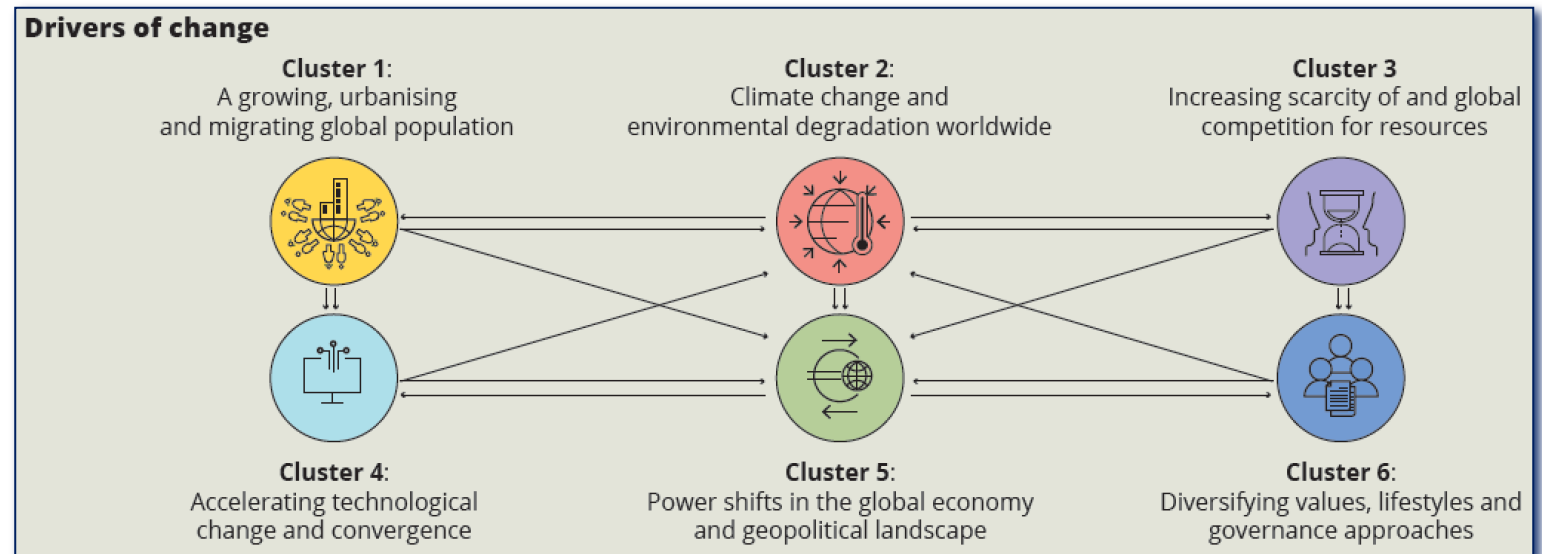
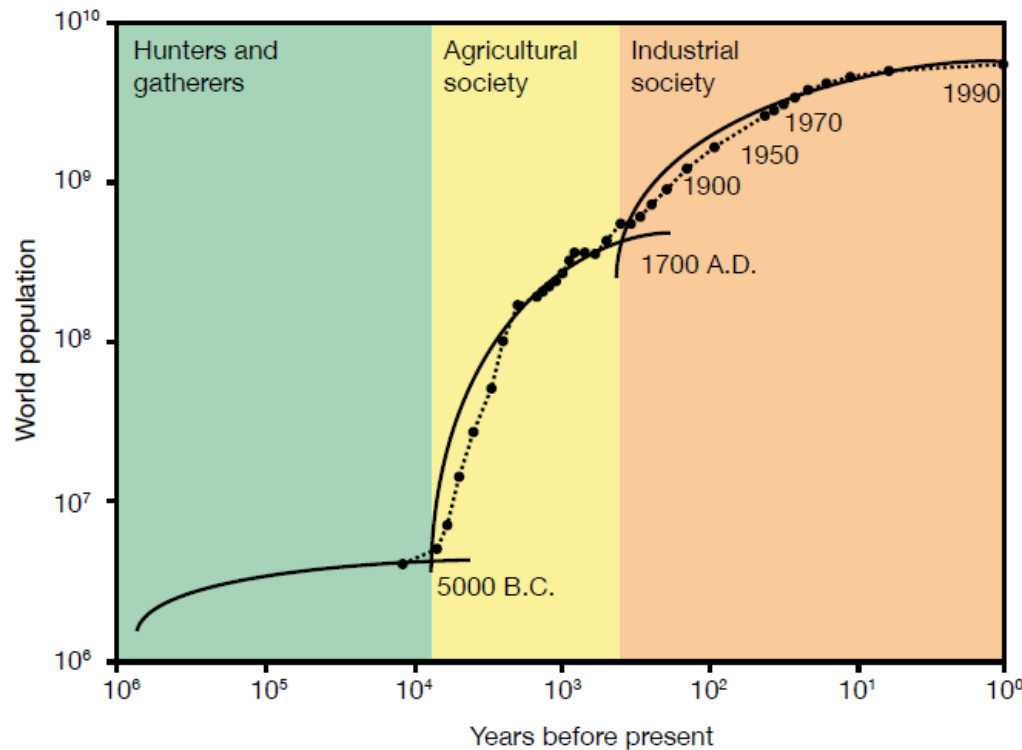


Fig.: EEA (2020:17)

What are historical great transformations?

- **Neolithic Revolution** (transition from **hunter-gatherer** to **agricultural society**)
- **Industrial Revolution** (transition from **agricultural** to **industrialised society**)

Population growth



Energy and material input

Hunters & gatherers	Agricultural society	Industrial society
Energy input [GJ/capita and year]		
→	→	→
10-20 Biomass (food, wood, ...)	ca. 65 Biomass 3 vegetarian food 50 feed production 12 wood	250 Different energy carriers 170 fossil energy 5 hydropower 14 nuclear power 61 biomass
Material input [t/capita and year]		
→	→	→
ca. 1 Biomass (food, wood, ...)	ca. 4 Biomass 0.5 vegetarian food 2.7 feed production (DS) 0.8 wood	19,5 Various materials 4.7 biomass (DS) 5.1 oil, coal, gas 9.7 minerals, metals, ...

What is Neolithic Revolution?

- Describes the emergence and expansion of **sedentary societies** during the New Stone Age
- Between 10.000 and 5.000 BC, after previously living exclusively in nomadic hunter-gatherer communities, humankind developed **agriculture, animal husbandry** and how to **store food** in different regions around the globe
- Sedentariness, agriculture, and food storage brought **material wealth** and **economic growth**
- It allowed the evolution of more **complex** and **differentiated societies** and led to fundamental differences with regard to **technological development** and **social organisation**
- **Energy demand** and the **degree of interference** in natural environments also **increases**; a larger share of **biomass net primary production** is used as food and feedstock, firewood, and construction material

What is Industrial Revolution?

- From England, the process of **industrialisation** spread to the European continent, North America, and Japan during the course of the 19th century
- **Biomass, manpower and animal power** were gradually **replaced** by **fossil energy carriers** in combination with **new technologies** (steam engine, railway, car, tractor)
- It was based on far reaching **change processes** with regard to
 - the **energy basis** for economy and society
 - the significance of **time** for the economy, and in society
 - communication, knowledge, and logistics **infrastructures**
 - **power transformation** and **social change**
- It allowed humankind **emancipation** from the energy basis and the resource '**land**', and to **increase productivity** (e.g., **mass production**)

What is societal transformation?

- Grin et al. (2010) refer to **'transition'** when analysing comprehensive change processes, and to **'transformations'** as phases within a transition
- Can be understood as processes during the course of which **changing practices, structural change, and exogenous tendencies** occur in parallel to each other and may sometimes interact so as to produce **non-incremental changes in practices and structures**
- Refers to the **concept of co-evolution**, i.e., economic, cultural, technological, ecological, and institutional subsystems co-evolve and can reinforce each other to co-determine a transition, leading to irreversible patterns of change
- They do not occur simply as a **uncontrolled** self-propelling process, but can also be **influenced** by identifiable **actor constellations** with sufficient power, resources, and creativity

What are peculiarities – intension?

1) It must **occur intentionally** and **under time pressure**

- While the industrial society was an **evolutionary process**, for which there was no ‘master plan’, the transformation into a sustainable society must **occur intentionally** and **under time pressure** to achieve a trend reversal towards a climate-friendly and resource efficient society
- There will be no sustainability turnaround without **major, strategically targeted efforts** by policy-makers, social actors, and economy
- It is the first great transformation in the history of humankind that has to be **consciously effected** on the strength of politics and policies

What are peculiarities – space and time?

2) It must **take place** at a **global level** in a **short time**

- The Industrial Revolution initially took place in only a **few countries**, it also took more than a **century** for it to become an (almost) global phenomenon
- This transformation must be **globally** embraced by industrialised, newly industrialising and even developing countries in order to avoid dangerous climate change
- The course towards a **sustainable global economy** must be set within a **very short time** in order to provide prosperity, stability and security within the planetary boundaries for as many people as possible
- This requires an unprecedented level of **global cooperation**

What are peculiarities – planetary boundaries?

3) It must take the planetary boundaries into account

- Primary motive of the era of industrialisation was the overcoming of the boundaries set by nature (**dis-embedding**)
- Guiding principles of **social development** must undergo some **radical changes**
- **Planetary boundaries** must serve as the **starting point** of all social development and prosperity increase (**re-embedding**)

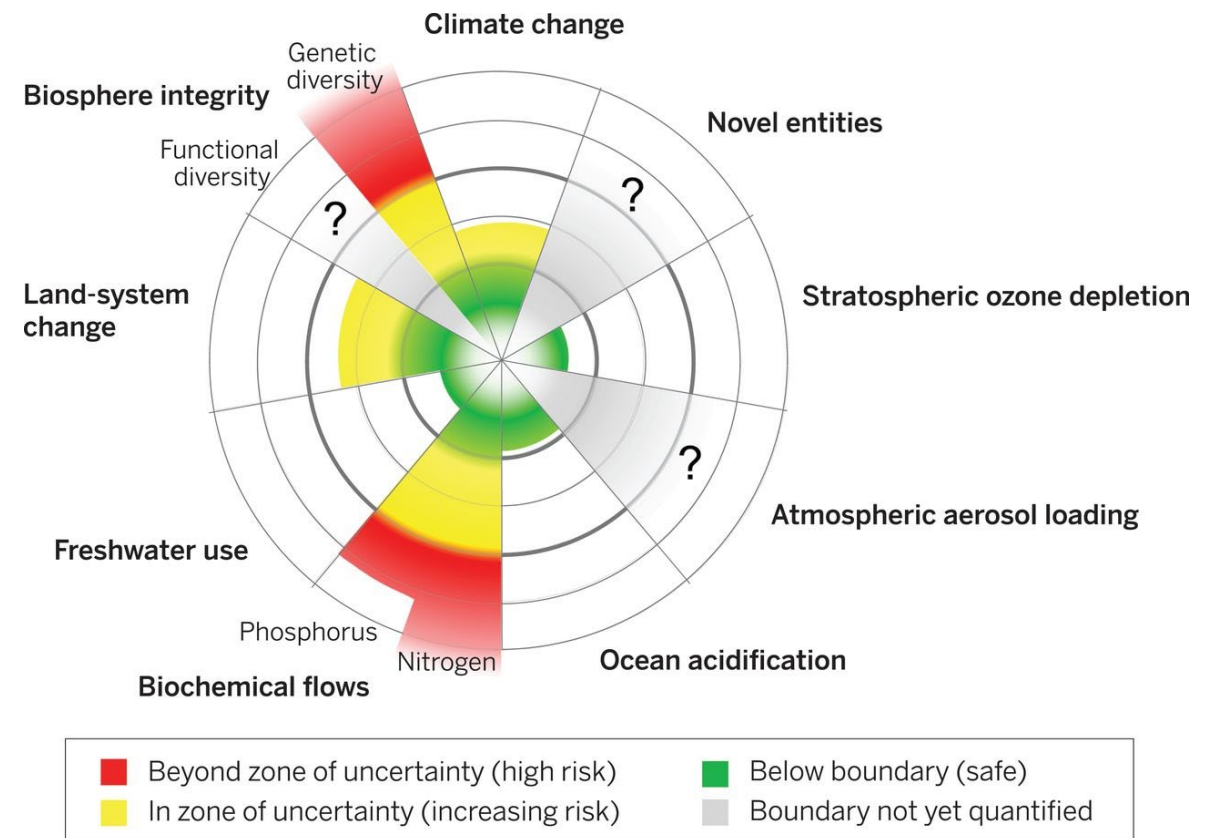


Fig.: Steffen W., Richardson K. et al. (2015): Planetary boundaries: guiding human development on a changing planet. *Science* 347 (6223):1259855.

What can we synthesise?

- There are both **natural** and **social**, often **interconnected** processes at place that severely impact coupled human-environment systems on a global scale
- They **modify** existing **risks** and **vulnerabilities** and/or **create new one**
- 10.000-5.000 BC: **sedentariness**, **agriculture**, and **food storage** forced a cultural, social, technological, and economic development
- 19th century: **energy** became the central **leitmotif** and the industrialisation allowed for great scientific, technical, and economic advances
- Imply **drawbacks** and **risks**, e.g., large-scale warfare and factory farming; only half of humankind has benefited and many developments threaten the continued ability of humans to give meaning to their lives, among others
- We are currently perceiving the **third (steered) great transformation**

Exercise:

Localizing and Combining

What should be trained?

A key objective is to **develop skills** and **aptitudes** that enable us to **manage information** and **develop a critical attitude** when handling of information, including ...

1. ... **examine** pictures in a **thoughtful** and **detailed way**,
i.e., focus on the overall picture as well as on details,
specific structures, and features
2. ... **ask questions** and **develop hypotheses**,
e.g., how to explain contents, how the location looked liked in the past
or will look like in the future
3. ... **identify „answers“** from the picture and thus **extend knowledge**,
i.e., combine previous knowledge with new information in order to
answer the questions raised and, thus, **discover new interrelations.**

What should be done?

1. Have a **close look** at the following photos and **reflect** about the **potential locations** of the shown buildings.
2. Have a **guess** and **justify your hypothesis**.
3. Have another look at the photos from a **risk perspective** and **outline your assumptions**.

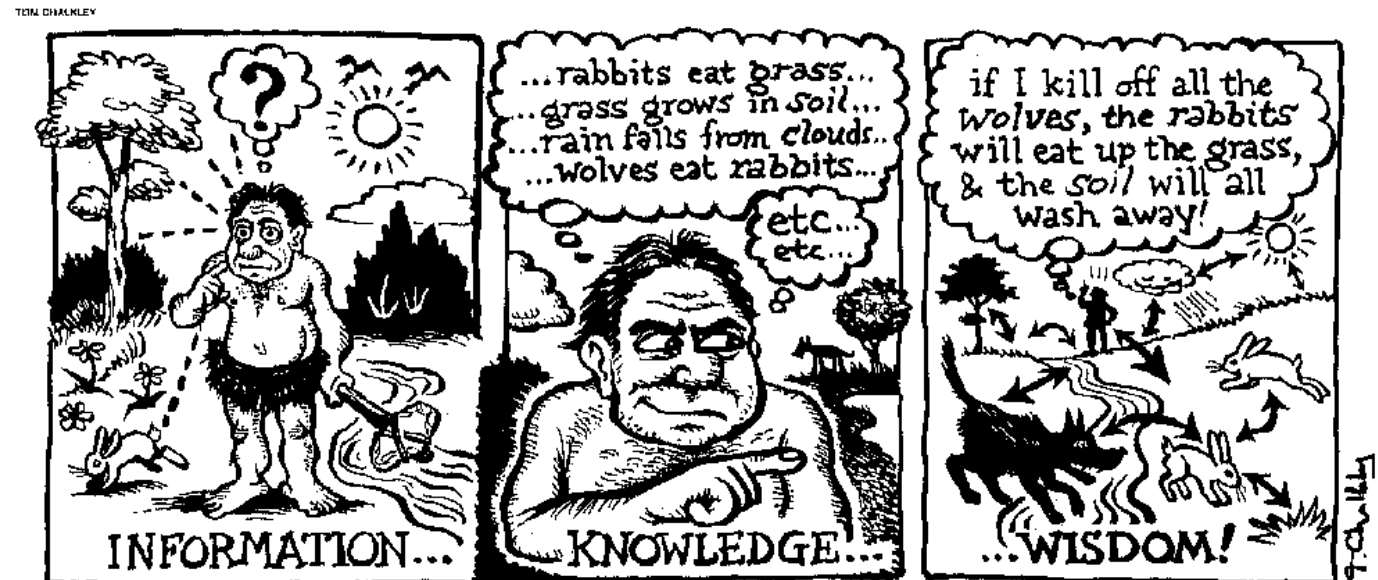


Fig.: Cleveland H. (1982):
Information as resource.
The Futurist, Dec. 1982, p.34-39.

Photo 1



Photo: Weichselgartner



Where are we? Focus on risk and transition

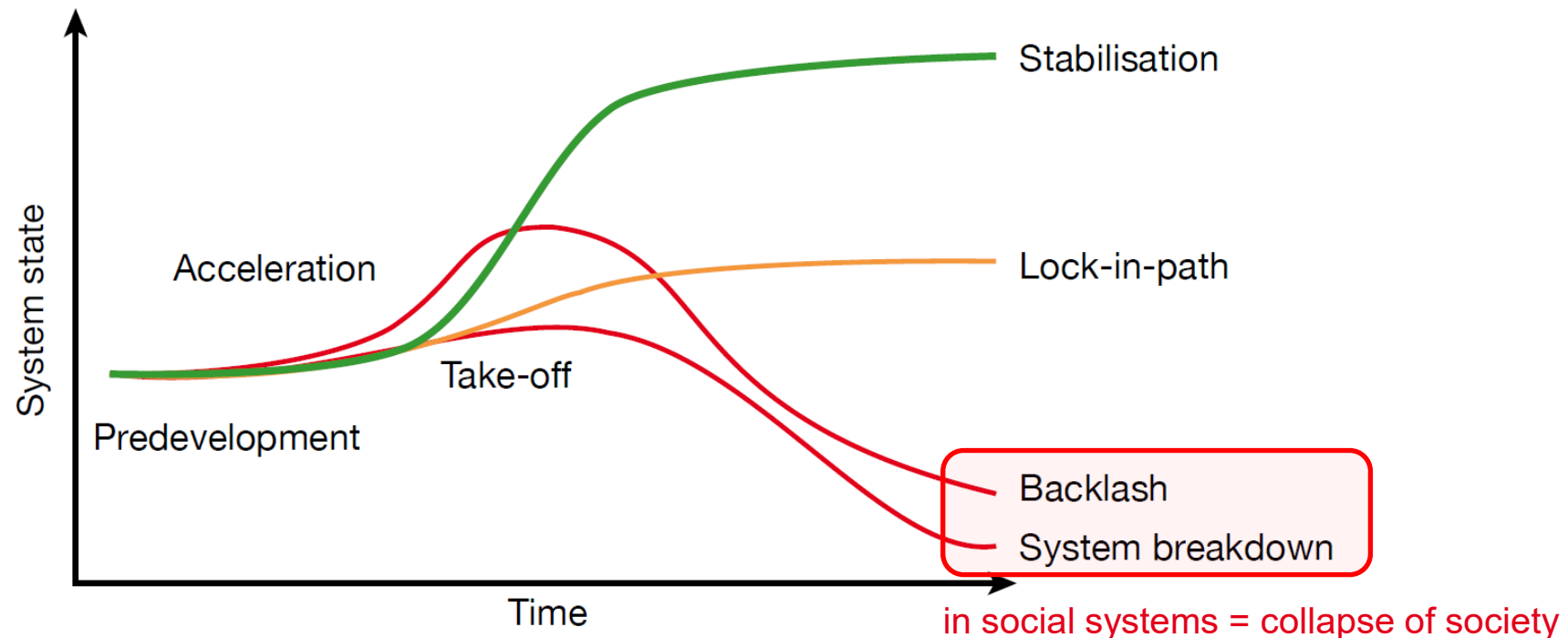
- Framework: the nature of **risk** and the notion of **transition**
- Focusing on issues on the **underestimated** probability of **breakdowns** in an **entire system**, as opposed to the breakdown of individual parts or components, i.e., **systemic risk** (Kaufman & Scott 2003:371)
- Hendricks et al. (2006:2) note that the key characteristic of systemic risk is *“the **movement** from one stable (**positive**) **equilibrium** to another stable (**negative**) **equilibrium**”*
- Centeno et al. (2015:68) define systemic risks as the *“**threat that individual failures, accidents, or disruptions present to a system through the process of contagion**”*

What is our first focus?

Type of risk	Definition	Main features	Examples	Implications
Conventional risks	Known and well-defined risks	<ul style="list-style-type: none"> • Familiarity – recognisable patterns and management regimes that are relatively stable and have proven to be effective if implemented according to certain rules 	<ul style="list-style-type: none"> • Bicycle theft • Salmonella infection • Car accidents • Obesity 	Use standard risk management practices, e.g., regulation
Emerging risks*	New risks or known risks that become apparent in new context conditions (IRGC 2015)	<ul style="list-style-type: none"> • Uncertainty regarding causes, potential consequences, and probabilities of occurrence • Lack of familiarity with the risk 	<ul style="list-style-type: none"> • New processes and products in the field of synthetic biology • Malaria spreading to higher latitudes 	Focus on early detection and analysis of elements that trigger emerging risks. Prepare to revise decisions and adapt
Systemic risks	Threats that individual failures, accidents or disruptions present to a system through the process of contagion	<ul style="list-style-type: none"> • Highly interconnected risks with complex causal structures, non-linear cause-effect relationships • Lack of knowledge about interconnections in an interdependent and complex environment, prevention 	<ul style="list-style-type: none"> • Desertification and collapse of the Aral Sea • 2008 global financial crisis • Pandemics • Cyber-security • Global climate change • Fish stocks depletion 	Focus on adaptation and transformation of the organisation and the system

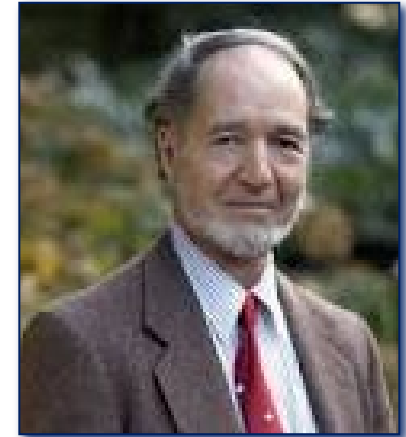
What is our second focus?

- Multi-stage concept describes the **basic pattern** of transformative change
- Transformation progress is determined through the **pace** of the **changes**, the **scale** of **transformation**, and the **stages** of the **transformation process**
- Transformation is **complex, dynamic, hardly predictable**



Collapse of society: two approaches

Jared Diamond: US geographer, examines historical cases (Easter, Pitcairn, and Henderson Island, the Anasazi and Maya, Greenland) to identify the causes of societal collapse, particularly with regard to **environmental** and **climate change**, **neighbours** and **trade partners**, and **societal responses**



Joseph Tainter: US anthropologist, examines the collapse of civilisations (Maya, Chacoan, Roman Empire, among others) in terms of **network theory**, **energy economics**, and **complexity theory**



What is the approach of Jared Diamond?

- Defines collapse as a **drastic decrease in human population size** and/or **political/economic/social complexity**, over a considerable area, for an extended time
- Focuses on the forms of **interactions** and **interdependencies** between/ to other societies and to the environment
- Argues that **maximum population, wealth, resource consumption, and waste production** mean **maximum environmental impact**, approaching the limit where impact outstrips resources
- Five factors contribute to collapse: **climate** change, **environmental** problems, **hostile** neighbours, collapse of essential **trading partners**, and the **society's response** to the foregoing four factors



What are links to current society?

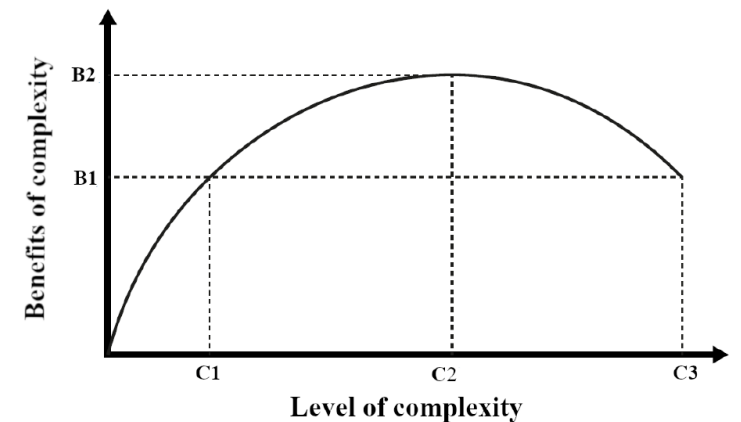
- Diamond lists 12 environmental problems facing humankind today and 8 of them have contributed to the collapse of past societies: **deforestation** and **habitat destruction**, **soil** problems, **water** management problems, **overhunting**, **overfishing**, effects of **introduced species** on native species, **overpopulation**, increased per-capita **impact** of people
- 4 **new** factors may contribute to the weakening/collapse of present/future societies: anthropogenic **climate change**, buildup of **toxins** in the **environment**, **energy shortages**, full human use of the Earth's **photosynthetic capacity**
- 2 **choices** are crucial:
 - i. Courage to practice **long-term thinking** and to make bold, anticipatory decisions at a time when problems have become perceptible;
 - ii. Willingness to reconsider and the courage to make painful decisions about **values**

What is the approach of Joseph Tainter?

- For Tainter, the essence of **collapse** is a marked **reduction in complexity**
- As societies become larger, **more complex control structures** (e.g., government, military, bureaucracy) are **needed** to maintain the cohesion of society and solve the problems that appear along their path
- **More complex** societies are **more costly** to maintain than simpler ones, requiring greater support levels per capita
- As these structures become larger, they become **less efficient**, and continued **investment in sociopolitical complexity** reaches a point where the **benefits** for such investment begin to **decline**
- Societies decline or collapse when their **investments in social complexity** and their **energy subsidies** reach a point of **diminishing marginal returns**

What are links to current society?

- **Substantial increased costs** occurred shortly before collapse
- **Energy-complexity spiral** is crucial, i.e., **abundant, inexpensive energy** generates **increasing complexity** and **simultaneously produces** new kinds of **problems** (e.g., waste, climate change), and addressing the problems requires complexity to **grow**, imposing a need for still more energy
- The times when humans have had **surplus energy** have been rare and short-lived, and the fact that we are in such a period today **biases** us to think that surplus energy is **normal**
- The challenges that any society might confront are, for practical purposes, **endless in number** and **infinite in variety**; that being so, **sustainability** is a matter of **solving problems**



Tainter J.A. (2011): Energy, complexity, and sustainability: A historical perspective. *Environmental Innovation and Societal Transitions* 1 (1): 89-95.

Fig.: Bardi U., Falsini S. & Perissi I. (2019): Toward a general theory of societal collapse: a biophysical examination of Tainter's model of the diminishing returns of complexity.

Biophysical Economics and Resource Quality 4 (1): 1-9.

Comparing Diamond and Tainter

- They have different academic **backgrounds** and, hence, use different **methodologies** and **perspectives** to study society and collapse
- Diamond applies a more **humanist perspective** to the problem and the role that human **morals**, **value**, and **choices** can play in problem-solving the case of collapse
- Tainter applies a more **economic perspective**, drawing upon the **principle of diminishing returns**: complexity as a strategy becomes increasingly costly and yields decreasing marginal benefits
- They differ regarding their **messages** and **solutions** for our current and future society

What is your opinion?

Which approach is more convincing and why?



In a nutshell

- Diamond argues that
 - 1) **environmental damage**, 2) **climate change**, 3) **hostile neighbours**, and 4) **friendly trade partners** may or may not prove significant for a particular society, but that one factor is always significant: the **society's responses** to its **environmental problems**
- Tainter argues that
 - 1) human societies are **problem-solving organisations**,
 - 2) socio-political systems **require energy** for their maintenance,
 - 3) **increased complexity** carries with it **increased costs** per capita, and
 - 4) investment in socio-political complexity as a **problem-solving response** often reaches a point of declining returns
- Both approaches characterise societies and the factors that contribute to their collapse, thus invite us to **reflect** on our **current** and **future practices**

What is your opinion?

Do you believe that our current society will collapse?



How to address transformation?

Four fields of action are critical for the current (steered) transformation into a **sustainable society**:

- 1) Energy basis:** expansion of a **renewable energy infrastructure**, leaving behind the 'fossil age', which will lead to a radically **changed economic structure**
- 2) Time regime:** people, companies, and political organisations have to apply a **long-term perspective** to their **actions**
- 3) Basic infrastructures:** energy, urban, and land-use systems must be **redirected** towards **decarbonisation**
- 4) Social change and power shifts:** changing global **power constellations**, patterns of **production** and **consumption**, **social guiding principles**, and **development paradigm**

How to address systemic risks?

The International Risk Governance Center (IRGC) suggests 7 interlinked steps:

- 1. Explore the system, define its boundaries and dynamics**
- 2. Develop scenarios** considering possible ongoing and future transitions
- 3. Determine goals and the level of tolerability** for risk and uncertainty
- 4. Co-develop management strategies** dealing with each scenario
- 5. Address unanticipated barriers and sudden critical shifts**
- 6. Decide, test and implement strategies**
- 7. Monitor, learn from, review and adapt**



Synthesis

- Collapses, regime shifts, and catastrophes (i.e., systemic risks) are **part of complex systems**
- Conventional risk approaches are **not sufficient** for dealing with systemic risks because they are often too **reductionist** and **limited in scope** to account for complex **system interactions** and **challenges**
- **Developing resilient** social and economic **structures** that are able to **respond** and **adapt to change** is the best way to **cope** with **systemic risks**
- There is an urgent need for a **new paradigm** that integrates the continued **development of human societies** and the **maintenance** of the **Earth system** in a resilient and accommodating state
- Diamond reminds us: since we are the **cause** of environmental problems, we are the ones in **control** of them, and **we can choose or not choose** to **stop causing** them and **start solving** them

Further reading

- Diamond J. (2005): *Collapse: how societies choose to fail or succeed*. New York.
- Feola G. (2015): Societal transformation in response to global environmental change: a review of emerging concepts. *Ambio* 44(5): 376-390.
- Grin J., Rotmans J. & Schot J. (2010): *Transitions to sustainable development: new directions in the study of long term transformative change*. New York.
- Harari Y.N. (2015): *Sapiens: a brief history of humankind*. New York.
- McAnany P.A. & Yoffee N. (eds.) (2010): *Questioning collapse: human resilience, ecological vulnerability, and the aftermath of empire*. New York.
- Polanyi K. (1944): *The great transformation: the political and economic origins of our time*. New York.
- Richerson P.J. & Boyd R. (2005): *Not by genes alone: how culture transformed human evolution*. Chicago.
- Tainter J.A. (1988): *The collapse of complex societies*. Cambridge.
- Tainter J.A. (2006): Archaeology of overshoot and collapse. *Annual Review of Anthropology* (35): 59-74.
- WBGU (2011): *World in transition: a social contract for sustainability*. Berlin.

Contact

Prof. Dr. Juergen Weichselgartner

HWR Berlin, Department of Police and Security Management

E-mail: j.weichselgartner@hwr-berlin.de

 : www.linkedin.com/in/juergen-weichselgartner

